

Executive Minutes

The Executive Committee met at 09:30 – 18:00 hours on Sunday 15 September and Monday 16 September at the offices of the Fédération Française de Voile, Paris, France

1. Opening of the Meeting	1	8. ISAF Classes and Equipment	7
2. Minutes of the Previous Meeting	1	9. ISAF Technical Delegate Reports	7
3. Reports	2	10. ISAF Members	8
4. Finance	2	11. ISAF Awards	8
5. Governance	3	12. Future ISAF Meetings	8
6. Submissions	5	13. Any Other Business	9
7. Events	5		

Present:

Carlo Croce - President
 HM King Constantine - President of Honour
 George Andreadis- Vice-President
 Chris Atkins - Vice-President
 Adrienne Greenwood - Vice-President
 Nazli Imre- Vice President
 W. Scott Perry – Vice-President
 Jerome Pels – Chief Executive Officer

In attendance:

Helen Fry - Head of Administration
 Mark Turner – Item 7(e) only
 John Mckenna – Item 7(e) only

Apologies:

Gary Jobson- Vice-President
 Quanhai Li - Vice-President

1. Opening of the Meeting**2. Minutes of the Previous Meeting****(a) Minutes**

The minutes of the Executive Committee meeting of 9 May 2013 (circulated and approved after the meeting) were approved with the following late changes:

- i) Item 7(d) – World Match Racing Tour the Decision should read: the CEO is authorised to sign the agreement subject to an undertaking by the World Match Racing Tour that any payments to sailors are being dealt with in accordance with the Tours undertaking of 23 May 2013.
- ii) Item 10(a) – ISAF Regional Games Technical Delegate Appointments: A submission will be drafted for the Annual Conference 2013 to reflect the new policy of having the Appointment Working Party taking on the task of appointing Technical Delegates for events on behalf of the Executive Committee.

(b) Minutes Matters Arising

There were no matters arising not covered elsewhere on this agenda.

Executive Committee Minutes (cont.)

3. Reports

To receive

(a) President's Report

The President gave a brief report of his activities since the last meeting. Following his visits to Cyprus and Poland it is clear that ISAF should have a stronger presence at all events. Attracting commercial partners to work with ISAF is a top priority, 21 Marketing has been formally hired and good progress made. A constructive meeting had been held with the IOC regarding the future Olympic Games Programme and the possibility to add event(s) for Kiteboarding. The proposed format for Kiteboarding should be carefully studied to ensure it would add what the IOC calls 'urban sport feel' to the Olympic Programme.

(b) Vice-President's Report

The Vice-Presidents gave a brief outline of their activities since the last meeting. Chris Atkins outlined the Draft Olympic Commission Report.

Decision

A concise presentation needs to be given to Council at the Annual Conference 2013.

The Olympic Commission will wait for the IOC post 2014 Youth Olympic Games Event review before recommendations on strategy are made about the 2018 Youth Olympic Games.

George Andreadis and Nazli Imre gave a verbal report about the Mediterranean Games.

Decision

A letter should be sent to the organisers of the Mediterranean Games asking them to consider having a Kiteboarding event at their Games in Valencia.

Scott Perry reported that both he and the President had attended the IFDS World Championships in Ireland and had held good discussions with the President of IFDS and members of his Executive. They had reviewed and agreed the joint submission on the integration of the two organisations.

(c) CEO's Report

The CEO gave a brief outline of his activities since the last meeting. He had attended the recent IOC Session in Buenos Aires where the split of the IOC monies was confirmed. Tokyo had been selected for the 2020 Olympic Games and the IOC were wanting each IF to be responsible for modernising their programme of events. Christophe Dubi will become the new Executive Director of the Olympic Games and the IOC were actively seeking his replacement in the Sports Department. The CEO was pleased to report that ISAF has appointed 21 Marketing to develop strategies to ensure the long term financial health of ISAF by identifying opportunities to increase the value for global partners, and to provide additional value to prospective partners.

4. Finance

(a) Management Accounts

The CEO presented the Management Accounts for 1 January to 30 June 2013.

(b) Draft Budget 2014

The draft Budget for 2014 was noted.

Executive Committee Minutes (cont.)

(c) ISAF Debtors

The company debtors were noted.

(d) Quarterly Report on the Isle of Man Trust

An update on the Isle of Man Trust was received from the Treasurer.

(e) ISAF Deposits

An update on ISAFs deposits was received from the Treasurer. The Treasurer had received a report from EPOCH, a firm recommended by ISAF's auditors, haysmacintyre outlining different cash management scenarios.

Decision

As ISAF's cash deposits don't mature until December 2013, Scott Perry and the CEO would review the report and report to the Executive Committee at the Annual Conference 2013.

5. Governance

(a) Legal

i) The current situation with the International RS:X Class Association was noted.

ii) The current situation with the International Laser Class Association was noted.

(b) IFDS

An update on the proposed IFDS / ISAF merger was given. The IFDS legal expenses for the CAS Case, arising out of the 2012 Paralympic Games were discussed. It was noted that the International Paralympic Committee have been involved in finding solutions for the IFDS expenses related to this case.

Decision

ISAF would contribute to IFDS a percentage of the CAS Case legal expenses as a loan. Details would be negotiated by IFDS and the ISAF CEO.

(c) ISAF Athletes' Commission

The newly constituted Athletes' Commission was noted which consisted of:

Sarah Gosling (GBR), member until 2020

Marcelien de Koning (NED), member until 2016

Fernanda Oliveira (BRA), member until 2020

Lijia Xu (CHN), member until 2020

Ben Barger (USA), member until 2016

Malcolm Page (AUS), member until 2016

Pieter-Jan Postma (NED), member until 2020

Yann Rocherieux (FRA), member until 2016

The Commission will elect its Chairman and Vice-Chairman at the 2013 Annual Conference.

(d) Constitution

The proposed changes to the ISAF Constitution were noted. The Executive Committee noted that the set of proposals did not cover all the issues that it would like to address before submitting the entire new Constitution to the Annual General Meeting for the

Executive Committee Minutes (cont.)

members to approve. As changes to the ISAF Constitution can only be made by the Annual General Meeting, the proposals now on the table are going to be put forward to the Council for discussion purposes only and the Constitution Committee is asked to prepare additional proposals.

Decision

The proposed changes to the Constitution fall into 3 general categories: cosmetic changes, material changes already presented and considered by Council and material changes not yet presented to Council. The Executive Committee requests the Constitution Committee to prepare submissions on the last category to be presented to Council at the 2013 Annual Conference. All changes to the Constitution will be gathered with the aim they will be submitted to the AGM for approval during the 2014 meeting.

(e) Disciplinary Commission

i) The appointment of the Disciplinary Commission was noted which consisted of:

Bryan Willis (GBR) – Chairman

Jan Stage (DEN) – Vice-Chairman

Charlie Manzoni QC (HKG)

Ana Sanchez del Campo Ferrer (ESP)

Josje Hofland-Dominicus (NED)

David Tillett (AUS)

Lance Burger (RSA)

ii) Additional members were considered and the CEO will approach the individuals to see if they are interested and prepared to serve.

iii) Fines

Decision

The maximum fine that can be levied by the Commission is €50,000

(f) Council and Committee Chair Presentations

A summary of the presentations and goals from the Council and Committee Chair presentations was given by the CEO.

Decision

This will be presented to Council at the 2013 Annual Conference. Committee Chairmen are encouraged to present this report to their committees during the 2013 Annual Conference.

(g) Council Groupings Review by the Constitution Committee

As required by ISAF Regulation 2.5, the Constitution Committee conducted a review of the allocation of MNAs to Council groups. Further to the consultation process, objections were comments were received from several MNAs. The final recommendation by the Executive Committee is attached as appendix A of these minutes. The Executive agreed in principle to recommend that the number of seats for Africa should be increased to two, and before so doing would ask the African MNAs for proposals on how these seats should be allocated.

Recommendation

After considering the various comments received the Executive Committee recommends to Council for:

Executive Committee Minutes (cont.)**Columbia and Venezuela to remain in Group O****Guam to remain in Group J****Latvia and Lithuania to move to Group G****Lebanon to remain in Group D****Algeria, Djibouti, Egypt, Libya, Sudan, Morocco and Tunisia to move to Group Q****6. Submissions****(a) Deferred Submissions**

Submissions deferred from the previous Council meeting were noted.

(b) Executive Submissions

The Executive Committee reviewed the submissions received by 1 August for the November 2013 Council meeting.

(c) Late Submissions

There were no late submissions.

7. Events**(a) 34th America's Cup**

The President had been interested to see the sailing in the America's Cup in San Francisco and commended all the ISAF Officials work at the event.

(b) ISAF Sailing World Championships, Santander

The Executive Committee noted the letter sent by the RFEV to the ISAF CEO on 5 September. It was understood that 80% of the total event budget was guaranteed and the remaining 20% would still to be sought from sponsors.

The Executive Committee also received a report on the test event from the ISAF Technical Delegate. It was noted that the test event had been a success but there are key areas that the RFEV, the Santander 2014 event organisers and ISAF need to focus on to ensure a successful Championships in 2014. It was noted that the RFEV and Santander 2014 event organisers required a number of key managers to deliver the event and that it was essential that ISAF was kept informed of all planning activities.

Decision

The Executive Committee authorises the ISAF CEO to engage with the Host Broadcaster and Swiss Timing for the provision of television production and distribution, timing, scoring and tracking services.

(c) 2016 Olympic Sailing Competition**i) Format**

The Events Committee Format Working Party is currently consulting with a wide range of stake holders in order to produce the best format for the 2016 Olympic Sailing Competition. The Working Party will be finalising a supporting paper with the recommendations for the 2016 Olympic Sailing Competition shortly which will be published and presented to Council at the 2013 Annual Conference.

The Executive noted its view that the Olympic format should ensure that it is above all a test of sailor ability, and that there should not be significant changes from the format in Weymouth, nor any untried changes. The overall regatta duration should be shorter than in 2012, but reserve days should be scheduled to make it likely that

Executive Committee Minutes (cont.)

all events complete a full series given the wind and daylight conditions expected in Rio.

ii) Qualification Regattas

The IOC Executive Board's paper on the 2016 Olympic Sailing Competition qualification system principles, and the importance to the IOC of continental qualification and representation in all sports were noted.

(d) 2014 Youth Olympic Games

A report from Cory Sertl on the reporting committee and qualification system was noted.

Decision

The Youth Olympic Games Working Party should wait for the IOC post 2014 Youth Olympic Games review before recommendations on strategy are made about the 2018 Youth Olympic Games.

(e) ISAF Sailing World Cup

Mark Turner, OC Sport gave a presentation on a proposal for the future ISAF Sailing World Cup that has been developed following a number of workshops lead by the President.

Decision

Overall Approval and Recommendation to Council:

- 1. Approval of SWC concept (including core funding concept via sponsorship and venue deals)**
- 2. Recommendation to ISAF Council in November 2013**

Consequences & Rollout:

- 3. Approval not to renew existing ISAF SWC contracts**
- 4. Approval to communicate there might be changes to 2018 ISAF World Championship bidders**
- 5. Approval to communicate the planned change to existing ISAF SWC regatta organisers and Olympic Classes**
- 6. Approval to engage key commercial stakeholders and MNAs in September / October**
- 7. Approval to plan for an ISAF Grand Final in 2014, ISAF SWC rounds in Europe and Asia from 2015, and in Oceania and Americas from 2017**

Commercials, Management, Roles and Responsibilities:

- 8. Approval of the business relationship with OC Sport – CEO, President and Treasurer**
- 9. Approval of the initial ISAF budget – CEO, President and Treasurer**
- 10. Executive Committee group to be responsible for the OC Sport business relationship and ISAF SWC budget (the President, CEO, Treasurer and Vice-President responsible for Events Committee)**
- 11. ISAF Staff group to be responsible for the sporting issues (Head of Competitions, ISAF SWC Manager, Vice-President responsible for Events Committee, Vice-Chairman Events Committee)**
- 12. OC Sport to seek provisional venues for the above regattas**

Executive Committee Minutes (cont.)

13. ISAF, 21, OC Sport and invited third-party agencies and agents to work together to seek ISAF SWC sponsors

14. OC Sports will give a short presentation to Council at the 2013 Annual Conference.

- (f) 2014 Youth Match Racing World Championships

The Match Racing Committee recommends that the 2014 ISAF Youth Match Racing World Championship be held in Helsinki Finland.

Decision

Subject to contract and a successful site visit, the 2014 ISAF Youth Match Racing World Championship will be held in Helsinki, Finland.

- (g) ISAF Event Policies

The amended ISAF Event Policies – Race Management were noted.

- (h) 2014 World Championship Dates

Decision

The 2014 Class World Championships list was confirmed.

8. ISAF Classes and Equipment

The report on Olympic Sailing Competition equipment evolution to 2020 was noted.

Decision

The Executive Committee and the Equipment Committee will closely monitor the evolution of Olympic equipment.

9. ISAF Technical Delegate Reports

- (a) ISAF Youth World Sailing Championships 2013

Even though there were issues with accommodation at this event, the perfect sailing conditions, the fantastic performance of the ISAF Race Officials and the huge effort of the organizers and volunteers to solve any issues and to assist all competitors and coaches in their requests, made this edition of the ISAF Youth World Sailing Championships to be an unforgettable event.

Decision

In the letter of Race Official appointments to the ISAF Youth World Sailing Championships IROs, the Events Appointment Working Party should add the alcohol and tobacco policy for the event.

It was requested that future ISAF Technical Delegate Reports should include the educational element of the event – APP World Youth Sailing Trust Coaching and Anti-Doping.

- (b) ISAF Women's Match Racing Championships 2013

This was a great success and the racing was fair and at a high standard. The Busan Sailing Federation delivered an excellent event and to the required international level.

- (c) ISAF Nations Cup

The Grand Finals were excellent and the organisers delivered an extremely professional event. However, the Regional Finals were not well attended and a number were cancelled leading to a degree of embarrassment with those who have bid for the events. The clashes in the calendar compounded the problem for the Grand Finals.

Executive Committee Minutes (cont.)**Decision**

The Chairman of the Match Racing Committee is requested to review the future of the ISAF Nations Cup, both the current edition just held and any future editions.

- (d) 2013 ISAF Sailing World Cup

The ISAF Technical Delegates report was noted.

10. ISAF Members

- (a) Ecuador

It was noted that the issues around elections in Ecuador had been resolved and the Federacion Ecuatoriana de Yachting has a new President.

- (b) India

It was noted that the Elections have been held and that Yachting Association of India has a new President and Vice-Presidents.

- (c) To receive the Draft ISAF MNA Manual

The draft ISAF MNA Manual was received and the Executive Committee noted the help of Olympic Solidarity, IAAF, Sail Canada, Fédération Française de Voile, Georgian Sailing Federation and Yachting Association of India.

- (d) MNA and Class Subscriptions

The proposed new subscription rates based on the 5% once every two years policy was received. A entire review of the subscription categories and fee structure was discussed and will be discussed at the next meeting.

Decision

The Executive Committee approved the 2014 Subscription rates..

11. ISAF Awards

- (a) Beppe Croce

Decision

The Executive Committee unanimously agreed that the Beppe Croce Trophy will be awarded to Göran Petersson (SWE)

- (b) ISAF President's Development Award

The President's Development Award was considered.

- (c) ISAF Hall of Fame

Future incumbents will be considered.

12. Future ISAF Meetings

- (a) 2013 Annual Conference – 9-16 November, Muscat, Oman

- (b) 2014 February Executive – 10-12 February, Punta del Este, Uruguay

- (c) 2014 Mid-Year Meetings – Equipment Committee 8 May, Events 9 May and Executive 10 May

- (d) 2014 September Executive – 6-8 September, New York, USA

- (e) 2014 Annual Conference – 1-8 November Palma (subject to Contract)

Executive Committee Minutes (cont.)

- (f) 2015 Annual Conference – 7-14 November, Sanya, China

13. Any Other Business

- (a) Grouping System for International Measurers

The Executive Committee believe that under Regulation 31.19 a grouping system should be submitted to them in its final form.

Decision

The Grouping System for International Measurers should be passed to the Race Officials Committee for them to approve at the 2013 Annual Conference.